

NordREG

Work Program 2026

Approved by NordREG Board
30.01.2026



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Preface

The year 2025 has been marked by significant changes and developments in the Nordic energy markets. One of the most notable changes has been the Flowbased capacity calculation, which was introduced in the Nordic Day-Ahead market in October 2024, and has fundamentally altered market dynamics. During 2025, NordREG has closely monitored the function of Flowbased, a work that will continue into 2026.

In the balancing market, NordREG has monitored the Nordic TSOs connection to the MARI and PICASSO trading platforms and coordinated enforcement measures to ensure that the connection aligns with agreed timelines. In March 2025 we also saw the introduction of the mFRR Energy Activation Market (EAM) and the 15-minute Market Time Unit (MTU), which has brought its challenges.

Monitoring the mFRR EAM will remain a priority in 2026, particularly in relation to compliance with the REMIT-regulation. In addition, a revision of the Nordic capacity calculation methodology for the Day-Ahead market is expected in spring 2026, as we approach the 18-month mark since the Flowbased capacity calculation method was implemented.

Joint implementation and enforcement of EU regulations as well as jointly influencing upcoming EU regulations remain central to NordREG's mission. In 2025, the revision of the Commission Regulation

(EU) 2015/1222 of 24 July 2015 establishing a guideline on capacity allocation and congestion management (CACM) has been a key focus, and this work will continue into 2026. We also anticipate the start of the comitology process for the revised Commission Regulation (EU) 2016/1719 of 26 September 2016 establishing a guideline on forward capacity allocation (FCA), alongside the implementation of the network code on Demand Response (NC DR).

The phrase that summarizes NordREG's work is Power through Cooperation. A cornerstone of this cooperation is the exchange of experiences and good practices across the Nordic countries, forming the foundation for efficient energy markets and systems. NordREG will also maintain close dialogue with Svenska kraftnät, Statnett, Fingrid and Energinet on market development and challenges, as well as with NEMOs and ACER.

NordREG's work is carried out at an expert level through dedicated working groups and task forces covering wholesale markets, retail markets, and network regulation. These groups form the backbone of NordREG's activities, and their specific objectives and tasks are presented in the following work program.

Stockholm, 30 January 2026

Ulrika Hesselow
Chair of NordREG 2026



“In cooperation, we actively promote legal and institutional framework and conditions necessary for developing the Nordic and European electricity markets.”

1. Introduction

NordREG is a cooperative initiative between Nordic energy regulators.

The following authorities are members of NordREG:

- **Denmark:** The Danish Utility Regulator, (Forsyningstilsynet, DUR)
- **Finland:** The Energy Authority, (Energiavirasto, EV)
- **Iceland:** The National Energy Authority, (Orkustofnun, OS)
- **Norway:** The Norwegian Energy Regulatory Authority, (RME)
- **Sweden:** The Swedish Energy Markets Inspectorate, (Energimarknadsinspektionen, Ei)

The NordREG cooperation is based on consensus and a strong commitment to develop the common Nordic electricity market. NordREGs work is linked to the integration of the Nordic electricity market and the efficient handling and implementation of EU-regulation in the Nordic Region. NordREG also undertakes other common initiatives to improve the functioning of the Nordic electricity market.

Furthermore, the work in NordREG is linked to assignments from the Electricity Market Group (EMG), which is subordinate to the Committee of Senior Officials for Energy of the Nordic Council of Ministers. EMG is responsible for following up on and coordinating concrete measures agreed by the Nordic Energy Ministers. NordREG participates in the annual Nordic Electricity Market Forum and the different Forum work streams (as observers) with other stakeholders.

NordREG aims at reinforcing the level of common representation in the cooperation within the Council of European Energy Regulators (CEER) and Agency for the Cooperation of the Energy Regulators (ACER). Coordination with CEER and ACER is a cross-cutting concern that pervades all NordREG projects.

NordREG's work involves exchanging information and best practices, and issuing common reports, as well as facilitating common dialogue with TSOs and market participants.



2. Mission and vision

NordREG's objective is to promote and develop efficient electricity markets in the Nordic area, consistent with and in the forefront of the development in the EU. The work within NordREG focuses on practical, relevant solutions to common challenges, e.g. in relation to the European developments of new EU rules and ongoing implementation of network codes and guidelines in the electricity sector.

NordREG's mission:

In cooperation, we actively promote legal and institutional framework and conditions necessary for developing the Nordic and European electricity markets.

NordREG's vision:

Efficient and advanced energy markets, for the benefit of consumers towards a decarbonized society. The vision supplements the slogan in the logo, "Power through cooperation".

3. NordREG Strategy

NordREG's strategy has the purpose of providing guidance for the development during the years up to 2030. The Strategy consists of three strategic principles:

1. Correct price signals

NordREG finds that in the long run price signals should be the driver for all investments in infrastructure, generation capacity and demand flexibility. Correct prices reflect scarcity from the underlying physics and fundamentals in the energy system. Thus, they are important both in terms of ensuring efficient market balance and managing grid congestion as well as ensuring security of supply. Correct and reliable price signals are the efficient way to allocate resources in the energy market incl. incentives for investments in energy infrastructure.

Correct price signals to the end consumer are also essential for demand side flexibility which is key to obtain system security and handle the increasing share of renewable energy production. In volatile markets, efficient and liquid forward markets are important for both generators and end users for hedging their positions. In addition, sufficient and adequate hedging opportunities are also needed by suppliers to be able to offer a variety of contracts for consumers

2. Active consumers

The purpose of linking the wholesale and retail market is to give correct prices and provide consumers with market-based incentives to provide flexibility (demand response) and contribute to support a cost-efficient integration of renewable energy sources. Correct price signals are essential for consumers to engage in the markets for efficient demand side response. NordREG will facilitate a market design where consumers are encouraged to be active and where new market players can enter and be active on behalf of consumers.

Efficient competition in the retail market is crucial for active consumers. For the consumers to be active in choosing suppliers and providing demand response, transparent, relevant, and accessible information is essential. With correct information, consumers can decide or automate the decision to use less electricity at times of high prices, which in turn facilitates the use of renewable energy sources in the system to a larger extent. Smart metering in combination with billing systems to provide consumers with easy access to information allows them to respond to fluctuations in electricity prices, and they are also essential in integrating increasing amounts of small-scale renewable production into the system.

The bills should be easily understandable for consumers. The design of information communication technology systems that are ensuring neutrality is important. Another important principle is that the data is the property of the consumer and third-party access can only be given with the authorization of the consumer.

3. Dynamic framework enabling advanced energy markets and green transition

The changing energy systems and markets in the EU are also visible in the Nordic countries. Decarbonisation goals, electrification, hydrogen, sector coupling etc. will also influence the Nordic region in the coming years and will have to be integrated in the regulatory framework and in the energy system. The costs of the green transition will be considerable and calls for competitive, efficient markets, and systems to achieve the goals.

NordREG will actively promote a dynamic regulatory framework that enables the development of advanced and cost-effective energy markets as an essential element in an efficient and cost-effective green transition.

The NRAs have an important role in the regulation and to ensure a framework that gives incentives for innovation, new production facilities, and the use of new technology in a cost-efficient way.



Electrification in areas such as transportation, heating, and cooling will, in addition to new technology, provide new opportunities and challenges. In this context, NordREG will strive to facilitate an efficient framework for prosumers, batteries, peer-to-peer trade, local energy communities, data collection, and use. Due to the changing energy markets and systems as well as the costs related to the green transition, flexibility needs will increase. Flexibility needs to be handled, to a larger extent, with decentralized tools such as storage, demand response, electric vehicle batteries, and decentralized production. As a general principle, the DSOs should not perform tasks that can be performed by competitive markets.

Unbundling of monopoly activities from activities subject to competition is a prerequisite. Hence, regulation of the role of TSOs and DSOs in the operation and optimization of flexibility tools will be important.

Tariff design that reflects the underlying network costs is an important way to facilitate efficient demand response. Grid tariffs should be cost-reflective by giving signals on efficient utilization and development of the network.



4. Strategic Priority areas in 2026

NordREG's strategic priority areas have been updated during 2025. Each strategic principle is accomplished by three strategic priority areas that guide NordREG's work from 2026 onwards.

While performing national tasks, NRAs increasingly encounter matters of regional concern and cross-border implications. Nordic cooperation ensures a streamlining of processes that ultimately benefits Nordic consumers.

(1) Implementing the EU regulations and jointly influencing on upcoming new EU regulations

- Implementation of EU network codes and guidelines will continue to have the main role in NordREG cooperation.
- Increasing focus shall also be put on coordinated enforcement actions while respecting requirements stemming from national legislations.
- Regular joint preparatory meetings shall be used as a tool to coordinate our views on BoR/GA meeting topics and, where needed, to prepare common Nordic input for the ACER/CEER work.
- Upcoming new EU regulations (e.g. CACM2.0, FCA2.0, Affordable Energy Action Plan) will need our attention and, possibly, consider joint influencing actions.

(2) Enhancing NRAs' skills through information exchange and knowledge sharing

- NRAs' capacity building shall be an important cross-cutting area for NordREG co-operation and will be done by information exchange and knowledge sharing.
- Information exchange and knowledge sharing shall be facilitated and coordinated by the newly established mid-level groups and by organizing separate workshops for NRA experts focusing on dedicated topics.
- Nordic NRAs' regulatory skills should be strengthened in understanding the drivers laying behind the market changes e.g. in ancillary services and the behavior of market actors which could improve REMIT supervision capabilities.
- Sharing experiences from using AI in NRAs' daily work and, especially, in the supervision tasks should be a topic for joint discussions.

(3) Preparing Nordic NRAs for the future challenges in the Nordic energy system

- Ensuring well-functioning balancing markets and effective grid investments and operation should be in our focus to tackle regulatory challenges coming from increasing grid and balancing costs and volatile prices.
- Nordic NRAs should jointly develop their preparedness also for exceptional market situations and for different crises, such as market disruptions due to the inability of NEMOs to provide day-ahead or intraday market services or determine prices, or even a state of war. The aim is to ensure that markets continue to operate for as long as possible. At the same time, however, the role and legal mandate of Nordic NRAs in such exceptional situations should be recognized and understood.



5. Organization

5.1 NordREG Board

NordREG Board, the decision-making body of NordREG, consists of the Director Generals of each Nordic national energy regulatory authority. NordREG Board makes decisions based on consensus.

NordREG Board has annually rotating presidency. In 2026 Ei is chairing NordREG.

NordREG Board is supported by the NordREG secretariat, which is provided by the NRA chairing NordREG, and the Strategy Group.

5.2 Topic areas

NordREG work has been divided into three topic areas.

Wholesale and Transmission include tasks related to electricity wholesale markets and transmission. In practice, this area covers Nordic cooperation concerning implementation of European network codes and guidelines, monitoring of Nordic RCC and information exchange among Nordic NRAs on REMIT issues.

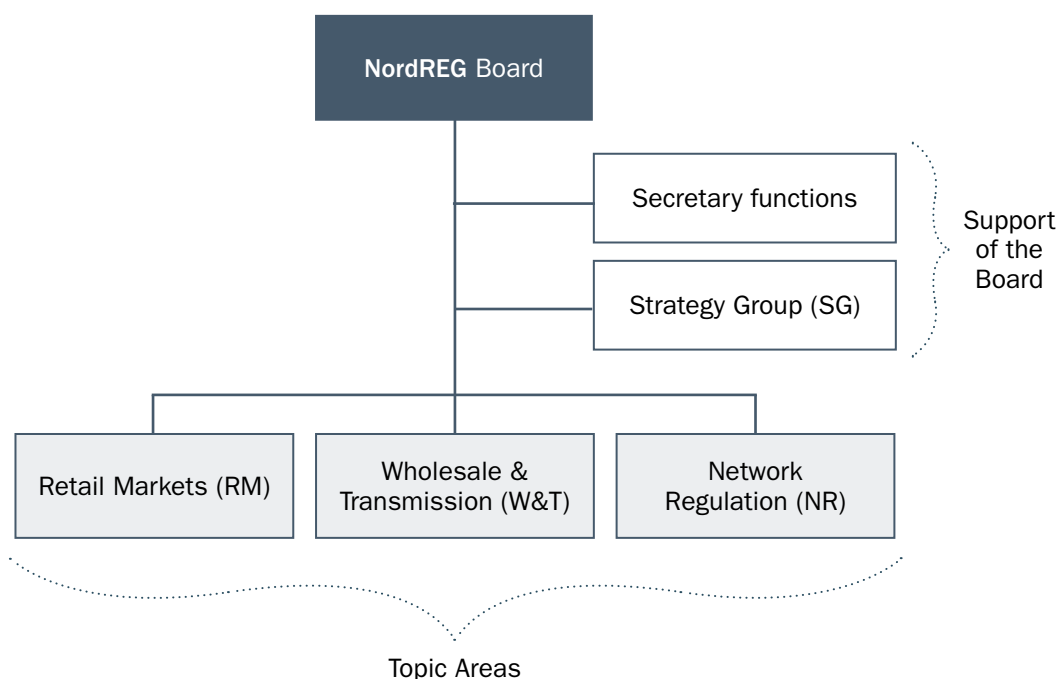
Network Regulation covers cooperation and information exchange between Nordic NRAs on regulation of electricity transmission and distribution system operators especially concerning economic regulation of TSOs and DSOs.

Retail Markets covers cooperation and information exchange between Nordic NRAs on monitoring and supervision of electricity retail markets.

Work in each topic area is coordinated by a group of mid-management persons in charge of respective function at each Nordic NRA. These groups are responsible for:

- Identify and prioritise joint NordREG tasks which are of common interest in line with NordREG Strategic priorities and bring benefit to all NRAs,
- Set up and mandate ad hoc Task Forces to perform approved tasks,
- Allocate human resources and nominate necessary experts to ad hoc Task Forces,
- Monitor the work of ad hoc Task Forces, and
- Coordinate work in cross cutting themes with other topic areas.

Actual preparatory work is done by ad hoc task forces. Ad hoc task force is determined for a certain task and dismissed after the task has been completed.



“Efficient and advanced energy markets,
for the benefit of consumers towards a
decarbonized society.”



6. Objectives and Tasks for 2026

6.1 Wholesale and Transmission (W&T)

Objectives

In the wholesale and transmission topic area, NordREG continues to focus on the development of well-functioning Nordic electricity markets.

The objective is to achieve an efficient and developed energy market by promoting effective price signals, competition and an efficient and developed energy system.

The main subject of NordREG cooperation is the implementation of European network codes and guidelines in the Nordic region.

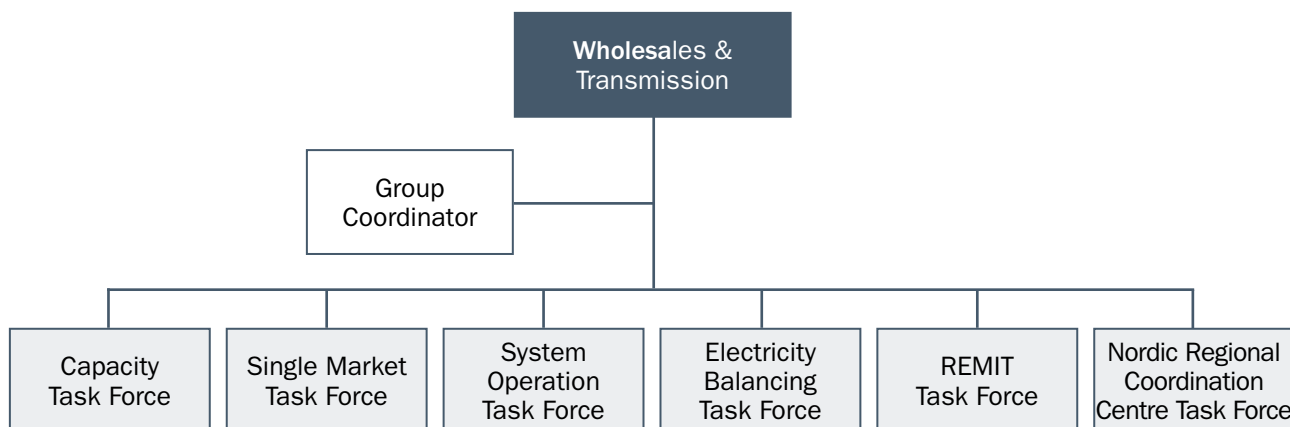
The objective in NordREG cooperation is also to recognize at the national, Nordic and EU level topics

where coordinated common Nordic positions are needed, and which may have a significant impact on the Nordic region. Focus will be put on challenges that might hinder efficient electricity markets with the right price signals and an adequate level of supply in the Nordic countries and the European Union.

The cooperation also includes close interaction, especially with Nordic transmission system operators, including the progress of the TSOs' projects and possible obstacles to progress.

In 2026 the preparatory work in Wholesale and Transmission topic area has been divided into 6 separate areas:

- Capacity issues
- Single Market
- Balancing Markets and Reserves
- System Operation
- Nordic Regional Coordination Centre
- REMIT



6.1.1 Capacity (CAP)

Objectives

The primary objective in capacity tasks is the promotion of NordREG's vision through emphasis on the need for efficient markets. This entails a benefit for consumers, enhance transparency, and establish a level playing field for all market participants.

NordREG will continue the cooperation on the processes leading up to implementation of the relevant methodologies pursuant to the Commission Regulation (EU) 2016/1719 of 26 September 2016 establishing a guideline on forward capacity allocation (FCA GL), the Commission Regulation (EU) 2015/1222 of 24 July 2015 establishing a guideline on capacity allocation and congestion

management (CACM GL) and Commission regulation 2017/2195 of 23 November 2017 establishing a guideline on electricity balancing (EB GL).

In this field, NordREG coordinates the implementation of CACM GL and FCA GL articles regarding Capacity Calculation, Re-dispatching and Countertrading, and Bidding zone configuration within the Nordic Capacity Calculation Region (CCR) when needed or deemed beneficial. Further, NordREG will monitor and capture important EU developments in order to propose appropriate NordREG initiatives and responses.

Tasks

	Task 1	Task 2	Task 3
Task name	Monitoring the implementation of flow-based capacity calculation methodology.	Amending the DA/ID capacity calculation methodology.	Discussing and coordinating the regulatory work concerning the "70 % rule".
When	Ongoing since FB Go-live in October 2024.	2026	Ongoing
Deliverables	No specific foreseen deliverables.	Coordinated NRA -decisions for the TSOs' request for methodology amendment.	No specific deliverables aside possible independent national decisions.
Strategic priorities	Strategic priorities 1, 2 and 3	Strategic priorities 1 and 2	Strategic priorities 1 and 2
Description	NordREG will closely follow the implementation and adoption of flow-based capacity calculation, and considering possible actions based on TSOs' reporting, and taking into account the market participants' views.	The Nordic TSOs will send a request for amendment for the Nordic Capacity Calculation Methodology during spring 2026. The aim of this is to improve the quality of the methodology in line with the requirement in the current methodology requirements, and to correct identified issues.	While the monitoring of the so called 70 % -rule in accordance with Regulation 2019/943 is a national task, the implications cover the Nordic CCR. The aim is to ensure efficient and appropriate enforcement of the rule and possibly align the approaches between Nordic CCR member states.

6.1.2 Single Market (SM)

Objectives

The overarching aim for the single market topic area is to contribute to an efficient and well-functioning wholesale energy market. This includes taking into account the perspective of relevant market players. Within this field, NordREG will focus on contributions to the effective development, approval and implementation of network codes and guidelines as well as terms and conditions and methodologies (TCMs).

The scope in this field is to support and facilitate a coordinated implementation of CACM GL and FCA GL in the Nordic area, excluding capacity issues.

Tasks

	Task 1	Task 2	Task 3
Task name	Influencing revision of EU regulations.	Coordinate views on EU-wide methodologies.	Monitor progress of implementation of approved methodologies and compliance.
When	2026	Ongoing	Ongoing
Deliverables	Position papers, joint proposals or comments.	EU-wide methodologies.	Implemented methodologies.
Strategic priorities	Strategic priority 1 and 3	Strategic priority 1 and 2	Strategic priority 1 and 2
Description	NRAs will exchange views and reach common Nordic positions where Nordic NRAs have common interests regarding revision of EU regulations. In 2026, this will apply to CACM 2.0 and FCA 2.0. In some cases, we may wish to formulate more detailed, formal proposals for revisions.	NRAs will exchange views and reach common Nordic positions where Nordic NRAs have common interests regarding the EU-wide methodologies. In 2026, it is expected that special attention will be given to development, approval and implementation of methodologies stipulated by CACM 2.0.	NRAs will follow up on compliance and monitor TSO and NEMO obligations. Implementation and compliance with the 30-minute intraday cross-zonal gate closure time will be followed up in 2026.

6.1.3 System Operation (SO)

Objectives

The focus in the System Operation task force is to support the implementation of the rules set out in the Commission Regulation (EU) 2017/1485 of 2 August 2017 establishing a guideline on Electricity Transmission System Operation (SO GL).

Furthermore, the objective of the NordREG cooperation in this area is establishing a mutual

Nordic understanding on NRAs' decision reached in accordance with the Commission Regulation 2017/2196 of 24 November 2017 on Electricity Emergency and Restoration Network Code (ER NC). Additionally, the NordREG will coordinate and share experiences within the Nordic for implementation of the Grid Connection Codes (2016/631, 2016/1388, 2016/1447).

Tasks

Task 1		Task 2
Task name	Amendments to previously approved methodologies.	Follow up the Nordic TSOs on system operation.
When	When needed	Ongoing
Deliverables	Legal approval of the methodology.	Follow up in meetings.
Strategic priorities	Strategic priority 1	Strategic priorities 1, 2 and 3
Description	NRAs will coordinate the evaluation and decisions regarding terms, conditions and methodologies proposed by the Nordic TSOs in accordance with SO GL. The task will be relevant when the TSOs propose amendments to the methodologies. Most of the work in the future will concern assessing updated methodologies from the TSOs and reach a common position on the proposals. Following up on the TSOs' implementation and understanding of these methodologies will also be an important task.	This is a continuous task where Nordic NRAs, through dialogue with the Nordic TSOs, follow up the Nordic system operation. Relevant topics will be brought up in quarterly meetings with the TSOs, and the NRAs will discuss these topics further when needed. The NRAs will also follow up on relevant methodologies.



	Task 4	Task 5	Task 6
Task name	Potentially coordinate views on EU-wide methodologies.	Revision of SOGL.	Follow up on network code on emergency and restoration (ER) and network codes for grid connection (RfG, HVDC and DCC).
When	When needed	2026/2027	Ongoing
Deliverables	Discuss potential amendments to EU-wide methodologies.	Coordination of work and views when needed.	Follow up
Strategic priorities	Strategic priority 1	Strategic priority 1 and 3	Strategic priority 1 and 2
Description	In case of a revision of the regulations the Nordic NRAs should work together if needed.	There is a planned revision of SOGL, but the exact timeline has not been set. When the revision work begins, the Nordic NRAs will discuss this work and coordinate regional views.	Nordic NRAs will exchange information, with aim to achieve mutual understanding on NRAs' decisions related to RfG NC, DCC NC and HVDC NC. The decisions in the Connection Codes are solely national; however, the decisions could also be coordinated where deemed convenient. Nordic NRAs will also share information and practices when needed.



6.1.4 Electricity Balancing (EB)

Objectives

Implementation of the Electricity Balancing Guideline

Over the past years, ACER made several key decisions on terms and conditions pursuant to the Electricity Balancing Guideline (EB GL), both at European level, i.e. on platforms for the exchange of Automatic Frequency Restoration Reserves (aFRR) and Manual Frequency Restoration Reserves (mFRR), as well as at the regional level, in particular on the establishment of Nordic capacity markets.

Nordic NRAs will in dialogue with the TSOs, stakeholders, and ACER focus on implementation of decisions and on assessing proposed amendments from the TSOs concerning terms and conditions approved by the ACER. Further, the Nordic NRAs will work with coordinating the regulatory oversight and providing guidance to TSOs.

Implementation of a Nordic Balancing Model

The Nordic TSOs are in the process of implementing The Nordic Balancing Model (NBM) which further facilitates the implementation of the EB GL. Thus, Nordic NRAs will focus on regulatory oversight and prepare coordinated approvals of terms and conditions submitted as part of the implementation of NBM.

Further, NordREG will continue to engage with the Nordic TSOs in meetings on both expert level and Midlevel/Board level.

Tasks

	Task 1	Task 2
Task name	Sharing information and coordinate decisions on new EU regulation.	MARI and PICASSO delay.
When	Ongoing	Ongoing
Deliverables	Presentations, papers, meetings with other NRAs, TSOs, ACER.	Presentations, papers, meetings in NordREG and with Nordic TSOs.
Strategic priorities	Strategic priority 1 and 2	Strategic priority 1 and 2
Description	Nordic NRAs discuss, share information and when relevant coordinate bilateral decisions on implementation of regulation that have influence on Nordic balancing markets and products.	Nordic NRAs will provide an overview of Nordic NRAs actions in common and nationally regarding appropriate enforcement actions in line with national enforcement regulations. This includes a timeline for possible common actions by NordREG together with an overview of ACER's possible actions in the future. NordREG will also draft an overview of national time plans.

6.1.5 REMIT

Objectives

The objective is to exchange information, share best practices, and have a Nordic exchange of experiences regarding topics and challenges arising from the work with surveillance of the energy markets.

Tasks

	Task 1	Task 2	Task 3
Task name	Information, best practice and experience exchange.	Cooperation in Remit cases.	Identifying Remit challenges from the changes in the energy market.
When	Ongoing	Ongoing	Ongoing
Deliverables	Non	Non	Non
Strategic priorities	Strategic priority 2	Strategic priority 2	Strategic priority 1, 2 and 3
Description	One of main objectives is to be a platform for exchanging information, experiences and best practice when it comes to work related to Remit. Experts from Nordic NRAs will share knowledge about how to monitor and investigate under the Remit-regulation.	Cooperation and information sharing about cases affecting several Nordic countries. Sharing of analysing methods, both for remit cases and for continuous market monitoring.	Discussion of coming changes in the energy market and how those changes will affect the market surveillance. Remit II, mFRR EAM, Changed gate closure time etc.

6.1.6 Nordic Regional Coordination Centre (NRCC)

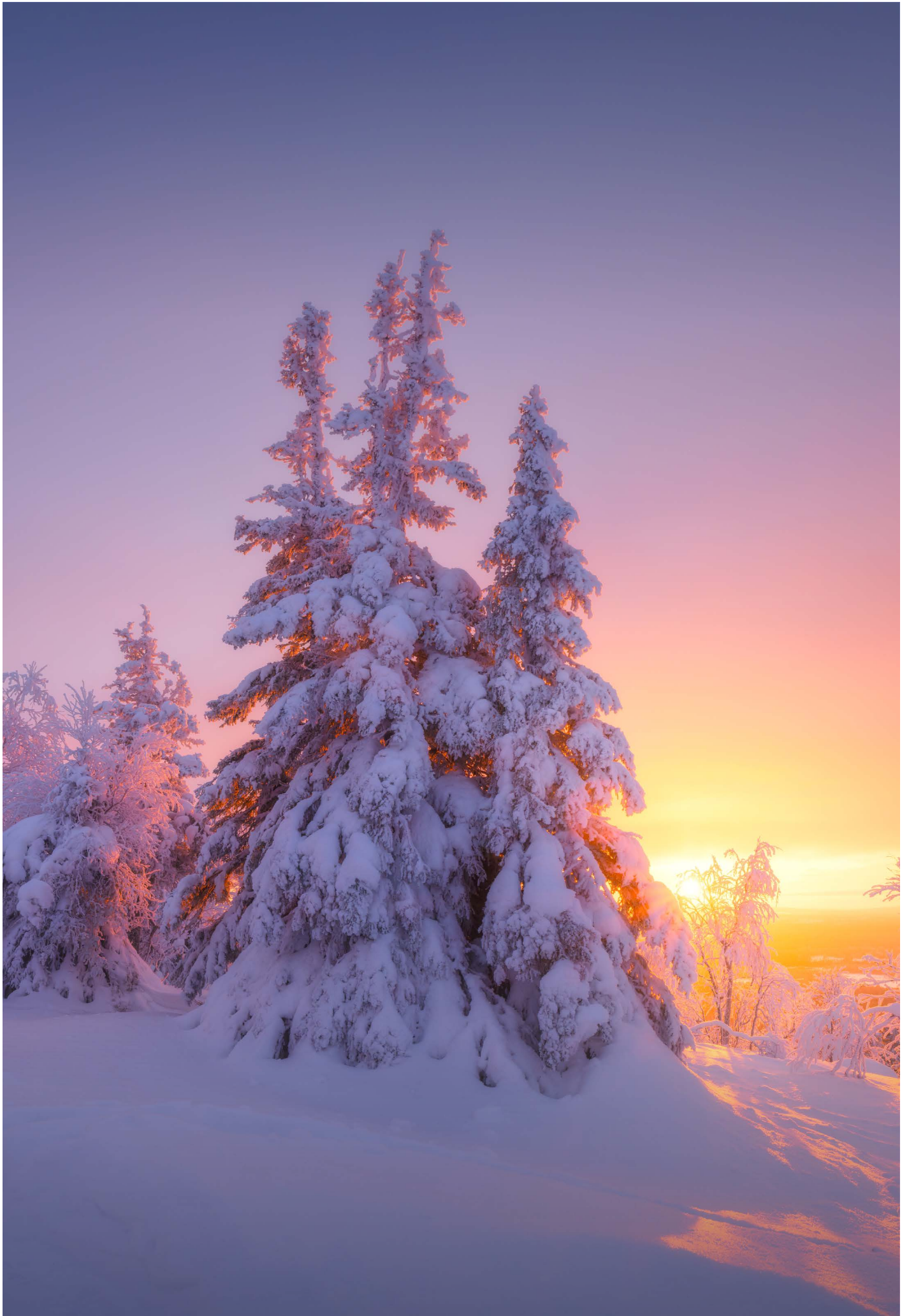
Objectives

The aim is to plan and execute a coordinated annual oversight of the Nordic Regional Coordination Centre (NRCC). The oversight must be coordinated between the Nordic NRAs.

If requested by the NRAs, the task force can plan and execute an Ad Hoc oversight on any given specific topic.

At the end of an oversight the Nordic NRAs will formulate any orders or guidance that is agreed upon. The Danish Utility Regulator will be responsible for issuing any such order or guidance.

NordREG will issue a report on the oversight and any findings. The report will be sent to the NRCC, Board, and ACER.



6.2 Retail Market (RM)

Objectives

In Retail Market topic area NordREG will follow the development of and share experiences regarding the Nordic end-user markets in order to promote harmonization of rules and regulations. The objective in NordREG cooperation is to actively work to improve and promote good solutions for the retail customers in the Nordic countries.

The focus will be on:

- Following the customers' situation in the Nordic retail markets for electricity.
- Sharing experiences on how the situation can be improved.
- Work together to promote Nordic positions or solutions based on best practice.
- Sharing experiences and best practice regarding monitoring.
- Influencing the EU to promote solutions in line with Nordic experiences and goals. Particular focus will be on establishing a common understanding in NordREG and it should, where deemed beneficial, be used as a base for stronger activity in relevant EU and CEER groups.

Tasks

	Task 1	Task 2
Task name	Workshop on suppliers' risk management.	Retail market workshop.
When	Q2 2026	Q3 2026
Deliverables	Workshop	Workshop
Strategic priorities	Strategic priority 1	Strategic priority 2
Description	An internal workshop on regulations, provisions and supervision regarding the requirements introduced for electricity suppliers (e.g. strategies and stress tests) concerning risk management (Article 18a of the Electricity Market Directive).	In 2026 it is planned to arrange an internal workshop reg. supervision, consumer protection and sanctioning, energy communities, and entry barriers.

6.3 Network Regulation (NR)

Objectives

NordREG will continue to focus on topics relevant to the Nordics and on how to develop the regulation in

the Nordic countries and share knowledge among Nordic NRAs.

Tasks

	Task 1	Task 2
Task name	Workshop reg. Security and preparedness in the economic regulation.	Workshop reg. Network regulation.
When	Q2 2026	Q3 2026
Deliverables	Internal Workshop	Internal Workshop
Strategic priorities	Strategic priority 3	Strategic priority 3
Description	NordREG will organize an internal workshop where experts from Nordic NRAs will discuss how different aspects security and preparedness can be included in the economic regulation.	NordREG organize an internal workshop where possible topics are “Incentives for flexibility in the regulation and utilization of the grid” and “Regulation of the TSO and system operation”.



7. Tasks, Objectives and Resources of Support functions

7.1 Strategy Group (SG)

Objectives

The NordREG Strategy Group (SG) supports the NordREG Board together with the Secretariat. SG focuses on strengthening the organizational and procedural framework within NordREG in order to secure an efficient cooperation, coordinate cross

cutting activities, and handle cross cutting issues not covered by the other groups within NordREG as well as supporting the rotating chairmanship and secretariat of NordREG.

Tasks

	Task 1	Task 2	Task 3
Task name	Facilitate efficient working in NordREG.	NordREG Work Program.	Annual Report.
When	Ongoing	Q2/Q4 2026	Q1 2027
Deliverables	Seminar for everyone that works in the NordREG cooperation to present Modus Operandi.	Strategic priorities and Work Program for 2027.	Annual Report 2026.
Strategic priorities	Strategic priorities 1, 2 and 3	Strategic priorities 1, 2 and 3	Strategic priorities 1, 2 and 3
Description	Analyse NordREG work and, if needed, prepare proposals for changes in NordREG organization structure and updated internal guiding documents in line with NordREG strategy.	Prepare NordREG Strategic Priorities for 2026 and based on this NordREG Work Program 2026.	The Annual Report presents the work undertaken by the Nordic energy regulators (NordREG) during 2026.

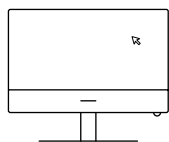
	Task 4	Task 5	Task 6
Task name	Participation in the Nordic Electricity Market Forum (NEMF).	NordREG Board Strategic discussion.	Ad hoc NordREG tasks not assigned to any specific WG.
When	Ongoing	Q2 and Q4 2026	When needed
Deliverables	Participation in NEMF CG. Reporting to the Board.	NordREG Board Strategy Day.	Depending on task.
Strategic priorities	Strategic priorities 3	Strategic priority 3	Strategic priorities 1, 2 and 3
Description	NordREG participates as an observer in the NEMF Coordination Group (NEMF CG) which has been set up by EMG to enhance discussions among different Nordic stakeholders between NEMF Forums.	Organising NordREG Board Strategy Day discussions in connection to the Board meetings in June and December. The purpose is to discuss and share thoughts on identified strategic topics with focus on future challenges in Nordic energy system and market.	Ad hoc support for the NordREG Presidency and the Board. Solving upcoming tasks for NordREG not assigned to any specific WG. Already identified task is to clean-up the content on the new NordREG web-site and ensure AI compatible content.

7.2 Secretariat

Objectives

Secretariat follows the rotating chairmanship and works as assistant to the Board. The secretariat's responsibilities are managing the Board's and NordREG's meeting schedule, organize the Board meetings including minutes and agendas. The secretariat is also the contact point between

the Board and topic areas as well as outside the organization. The secretariat will implement NordREG's communication strategy with Strategy Group. Secretariat prepares the work program and annual report of NordREG.



NordREG is a voluntary cooperation between the Nordic energy regulators. The chairmanship and secretariat rotate annually.

The Swedish Energy Markets Inspectorate (Ei) will be chairing the NordREG cooperation in 2026.

Please contact us if you have any questions.

Webpage: nordicenergyregulators.org